

>37&%?.B#M1;!B\$%@1MB?!7&A\$1<?M\$%!3B?MBA!M%!C&137<AAM3%!3%;!E#M%&A!@39MIM&A,<,%!.,:G:!
 K3%B#<S!(Y;A:+!P8",08')., '&, -, . '>'0@)*,'>',#'*@- *%&3,Q-&. (%%R,>%,*"-08"/#6,
 \$#+08%)%2'#*#6,#%0'-),-&.,".@0- *%&-),S%/R"/#,(>:!*!\!.!IH+:!DM%AS'!GB3;&98!\$@!
 "\$A?473;<3?&!Y;<B3?M\$%:!#?>'cc222:83%B#<SN13;M9M7:B\$9c;\$BacY;<c*H-I..B#M1;7&%:>;@!

6+-9"#" -2"\$!.8"#3\$

J & ' =K"LM"(*H- I+;!†mutpup!kmnkhwhi pr!kxjpthoyzux.jhtzux{x!lux i | oputm!s!}hoxk~zzupv!p!
 uptm•zupv!zh€yrv!s!‡hkpxj l!jhtztsm!p!kmi ih•!snkxzozztp;!•Q3B?MBA!\$@!>37&%?.B#M1;!
 B\$%@1MB?!7&A\$1<?M\$%!M%!C&137<AAM3%!3%;!E#M%&A!@39MIM&A!M%!#&!>&7M\$;A!\$@!B#M1;#\$\$;13%;!
 &3718!3;<1?#\$\$;:,!~%!G:G:Z&4B#MIM%!(Y;A:+!Q@5-&<,7@)*@/'<,0%0'"'+!(>>:!/!J!d+:!DM%AS'!
 CRL:#!#?>'A'cc&1M6:6A<:68c#3%;1&c-* , I\0/d)c- , \, \!

^\$<793%\$NF! :G:F! a ! **J & ' =K"LM"**(*H- I+;!TUVWXYZ[\ J, WXV^ _ ` _a, ZXbZ_b_ WXVW] c][_a,
 WUd_Z]J^eYbUEd]ZYbUfU,bU[g^ _bZX,h, i]^UWjYYb_k, _b_ZXlYb_k,Y]meak<!•G4&!
 ;M@&7&%B&A!M%!>37&%?.B#M1;!B\$%@1MB?!7&A\$1<?M\$%!3B?MBA!M%!C&137<AAM3%!3%;!E#M%&A!@39MIM&A,!
 `%!Z:.,:F!D\$MA&&N3:! a !E:G:F!C7\$%MS\$N!(Y;A:+!B#+08%)%2'0-),-&.,B".-2%2'0-),B/%)'5#,%>,
 B"/#%&-)'*+, -&.,0%0'"'+,(>>:!-I\!J!-Id+:!=%>7\$>&7\$NAS'!R&7%;%M3S!Q:!' ^ :!
 #?>'cc&1M6:6A<:68c#3%;1&c-* , I\0/d)c) / , H !

J & ' =K"LM"(*H- ,+;!TVX_mUYhaVe, ZXbZ_b, WXVW] c][_a, WUd_Z]^eYbUEd]ZYbUfU,bU[g^ _bZX,h,
 i]^UWjYYb_k, _b_ZXlYb_k,Y]meak,h,n]W_Ud \ ,d]ZYzhX, _WX[[]l,hVWUY^UYZ_<!•Q#&!
 M%?&77&13?M\$%!\$@!>37&%?.B#M1;!B\$%@1MB?!7&A\$1<?M\$%!3B?MBA!M%!C&137<AAM3%!3%;!E#M%&A!@39MIM&A!
 ;<7M%4!B#M1;#\$\$;13%;!&3718!3;<1?#\$\$;:,~%!K:V:F!^7\$!N3F!B#+08%)%2+,*8/%@28,*8", "+ "#,%>,
 #*@. " &*#!(>>:!I!J!0+:!DM%AS'!CRL:#!#?>'A'cc&1M6:6A<:68c#3%;1&c-* , I\0/d)cIddH0!

J & ' =K"LM" a !R#M6S\$F!O:Z:!(H- ,+;!oWXd_p_a,Y [[Uhe]l,nU`Z_Z]^e[UYZ_,h,b_ZXlYbUl,mUd]^_
 WUd_Z]^eYbUEd]ZYb_k,UZ[U c][_l,•Q73;M?M\$%!\$@!@MIM31!>M&?8!M%!#&!E#M%&A!9\$;&!1\$@!
 >37&%?.B#M1;!7&13?M\$%A#M>A,<,%!Y:"!"<A*TU#M!>62B45!I!J!0/q-&2@4TEg^_bZX, 1T=".'0'&"13?M\$%A#M>A,

()

J & ' =K"LMF!•#3\$F!E:F!O4<8&%F!P:! a!Dm1&7F!b:V:!78'). /"&}#,@&. "/#*-&. '&2#,%>," 5%*'%&,,,,,,
/"2@)-*'%&,-&.,\$/%(" 5,#%)I'&23,95\$)'0-*'%&#,>/%5,08'). /"&,#%#/+,&-//-*'I'#,,

B* 2&+\$# 'N\$!+- . \$. "

J & ' =K"LMM"(=&B&96&7!*H* ,+!7%\$'&2,S '*8,"I"/+. -+,#*/"##, '&. '>"/"&*,0@)*@/"#F!Y3A?!E#M%3!
O\$7931!L%M&N&7AM?8F!R#3%4#3MF!E#M%3:""

J & ' =K"LMM"(O\$N&96&7!*H* ,+!不同 化 “双 ” 下, “卷不动, 不 ” 中国人 何
压力? •yP%%,*/"/. ,%,S%/R6,(@*,%/%,@&#"**"). ,%,/)-xz~,0*/"##,5-&-2"5 "&,>%/,
78'&"#" , '&,-,5@)*'0@)*@/-),-&.,y.%@("E#*-&. -/. z,S%/). •F!K31!E&%?&7!C&MXM%4F!C&MXM%4F!
E#M%3:",

J & ' =K"LMM!(^&67<378!*H* ,+!T78'&"#" ,08'). /"&}#,#%0'-)'w-*'%&,%, "5%*'%&3,q"##%&#,>/%5,
#*%#/+ (%%R#zF!O&2 !RB#\$S!@7!R\$BM3!W&A&37B#F!O&2 !K\$S!EM?8:!

C3M1&8F!E!:R:" a" J & ' =K"LMM"(D37B#!*H**+!T7@)*@/-)+, - . -\$*&2,! vq?!3,q"##%&#,>/%5,78'&-<z,
R#\$2B3A&!3?!*H**!WLZYW'!E37M%4F!B\$%&B?M%4F! a !B\$1136\$73?M%4F!K31!E&%?&7!@7!
Y9\$?M\$%31!^%?&11M4&%B&F!O&2 !P3N&%:!

J & ' =K"LMM!(G>7M1!*HF!*H**+!T7@)*@/' , -&.,*8",#%0'-)'w-*'%&,%, "5%*'%&

()

G\$"!3&*6'05(\$.&\$*!\$"

G,&.1\$'=@,/*?"F\$' -,A, ' -, '%/9"%&>=1%"*? ' ".*>)#,#H"

E<l?<73l!"A8B#\$1\$48!'!P8",€"S,008%%),>%/B@() '0,?&2-2"5"&*!!*H*-!

E<l?<73l!"A8B#\$1\$48!'!?"@2"&","q-&2,7%) "2",%>,q'("/-),4/*#!!!*H-d!.*H*H!
"

G,&.1\$'="!##\$%&'%"

=&N&1\$>9&%?3l!"A8B#\$1\$48!'!P8",€"S,008%%),>%/0%0'-),!"#"-/08!!*H-)!.*H*-!

^<% ;39&%?3lA!\$@!"A8B#\$1\$48!\$@!Z3%4<34&!?"@2"&","q-&2,7%) "2"!!*H-)!

E#M%3!Q\$;38!'G7?F!YB\$%\$98!3%;!"\$M?MBA!?"@2"&","q-&2,7%) "2"!!*H-Of!*H-d!

^39M!8!"A8B#\$1\$48!'!F")-/@##'-&,0*- *",v&'l"/#'+!!*H-I!
!!

G,&.1,)"

E#M%&A&!3A!3!^\$7&M4%!Z3%4<34&!";+5&- #'@5,€%<,HH,%>,'&#R,7'+!!*H-H!.*H- ,!

E#M%&A&!3A!3!^\$7&M4%!Z3%4<34&!";q-&2@-2",7"&*"/,y0*\$,(+,0*\$z!!*H-H!.*H--!
!!

!.&- ,7\$. "6>A,)C\$#*'"

OMB\$!&P:!"37S!(L% ;&7473 ;<3?&!^%?&7%+F!K31&!L%M&N&7AM?8!

^<]#&!CEM&!("\$A?473 ;<3?&!GAA\$BM3?&+F!K31&!L%M&N&7AM?8!

V367M&11&!ZMAS!(L% ;&7473 ;<3?&!E3>A?\$%&!"7\$X&B?+F!Q#&!O&2!RB#\$\$!

ŽM!1M39 !=MBSA?&M%!(L% ;&7473 ;<3?&!E3>A?\$%&!"7\$X&B?+F!Q#&!O&2!RB#\$\$!
!

(.)4\$,.,&)*"1'G."&* &*6"

: ,)%\$+\$.&%\$*'"*+" (#9.1*/*=.\$.&/" : *>'#,/\$'=""

E7MAMA!P\$?M%&!@ \$7!EM?M] &%A!R<@&7M4!@7\$9 !=\$9 &A?MB!.,M\$1&%B&!TW3 ;MA13N3UF!!

D M%AS!!!

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- Y3718!Y;<B3?M\$%!3% ;!=&N&1\$>9 &%?!

:*' +,), ', ., '!

RWE=!CM&%%M31!D&&?M%4

GYWG!G%%<31!D&&?M%4

O3?M\$%31!W&A&37B#!E\$%@&7&%B&!\$%!Y3718!E#M1 ;#\$\$;!

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0 ' =/\$#1P" ^ | < & % ? !

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E+3\$. '67&11, "

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WF!R " RRF!% ,, MN\$F!DMB7\$A\$@?! • @MB&F!E\$NM ; &%B&!